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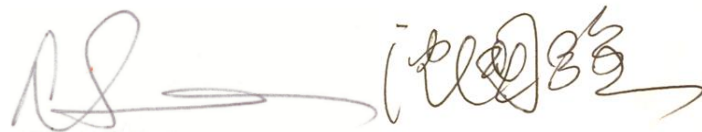
Dear Prof. Zhang:

It is my pleasure to invite you to the Planning Program in College of Architecture, Planning and Public Affairs (CAPP) at the University of Texas at Arlington (UTA), USA. As per our discussions, the dates of your visit would be approximately during Nov. 1, 2018 – March 1, 2019. We anticipate that all costs, including travel, housing, and others, associated with your visit are your own or your university responsibility.

During your visit to UTA, we will arrange a series of discussions with faculty in our college as well as in College of Engineering and College of Business. We can also explore other collaborative possibilities, including writing academic papers and applying research grants. Some field trips to visit local agricultural economics or research agencies in DFW areas can be scheduled if needed.

I look forward to your visit in 2018 and I may have my return visit early in 2019, which together would mark a good beginning for us. More visits or collaborations will help our future joint research and education efforts.

Sincerely,



Guoqiang Shen, Ph.D., Professor
Director of Planning Program
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